Overview and Scrutiny Committee

Wednesday 30th July, 2014 at 2.00 pm

Meeting to be held: County Hall, Durham, DH1 5UL

www.northeastca.gov.uk

AGENDA

1. Appointment of Chair and Vice-Chair for the Municipal Year 2014/15 1 - 6
2. Apologies for Absence
3. Declarations of Interest
   Please remember to declare any personal interest where appropriate both verbally and by recording it on the relevant form (to be handed to the Democratic Services Officer).
   Please also remember to leave the meeting where any personal interest requires this.
4. Minutes of the Previous Meeting 7 - 10
5. Work Programme 11 - 16
6. Support for Overview and Scrutiny 17 - 22
7. Date and Time of Future Meeting
   Tuesday, 9 September 2014 at 2pm, provisionally at Gateshead Council.

Contact Officer: Victoria Miller Tel: 0191 211 5118 E-mail: victoria.miller@newcastle.gov.uk

To All Members
DATE: 30 July 2014

SUBJECT: Appointment of Chair and Vice-Chair for the Municipal Year 2014/15

REPORT OF: Vivienne Geary, Monitoring Officer

EXECUTIVE SUMMARY

The purpose of this report is to invite the Committee to appoint its Chair and Vice-Chair for the Municipal Year 2014/15.

RECOMMENDATIONS

It is recommended that the Committee appoints its Chair and Vice-Chair for the Municipal Year 2014/15.
1 Background Information

1.1 The North East Combined Authority (the Authority) is created pursuant to the Local Democracy, Economic Development and Construction Act 2009 (LDEDCA 2009) and by the Durham, Gateshead, Newcastle upon Tyne, North Tyneside, Northumberland, South Tyneside and Sunderland Combined Authority Order 2014 (‘the Order’) which came into force on 15 April 2014.

1.2 The Authority is required to have an Overview and Scrutiny Committee.

1.3 On 29 April 2014 the Authority appointed the Overview and Scrutiny Committee comprising of 2 Members from each of the Constituent Authorities with 14 Members of the Committee in total. The Committee has now met for the first time on 12 June 2014.

1.4 Although there is no legal requirement for political balance in relation to the appointments made to the Committee because less than 3 Members have been appointed to the Committee from each Constituent Authority, political balance has been applied based on the political balance applicable within each Constituent Authority.

1.5 On 15 April 2015, the Under Secretary of State wrote to the Leaders of the Constituent Authorities regarding Overview and Scrutiny arrangements and requested that Combined Authorities give consideration to the importance of following good practice in relation to Overview and Scrutiny arrangements. The facets of good practice referred to are:

- the membership of the Overview and Scrutiny Committee should reflect the political balance of the Constituent Authorities;
- the Chair and Vice Chair of the Overview and Scrutiny Committee should preferably not be a member of the political party to which the majority of the Authority’s members belong; and
- the Authority has proper regard to the reports and recommendations of the Overview and Scrutiny Committee.

1.6 At its meeting held on 29 April 2014, the Leadership Board noted the views of the Under Secretary of State, including in respect of good practice when considering the process for identifying the Chair and Vice Chair of the Overview and Scrutiny Committee.
1.7 At the same meeting held on 29 April 2014, the Leadership Board delegated the appointment of Chair and Vice-Chair of the Overview and Scrutiny Committee to the Overview and Scrutiny Committee.

1.8 At its first meeting held on 12 June 2014, the Overview and Scrutiny Committee appointed a Member to chair that meeting and deferred the appointment of Chair and Vice Chair for the Municipal Year 2014/15 until its next meeting and asked that this be held in July after the date of the Leadership Board meeting. The Leadership Board has met on 15 July 2014 and noted this position. The Committee is now expected to appointment its Chair and Vice-Chair for the current Municipal Year.

2 Proposals

2.1 The Committee is invited to appoint its Chair and Vice-Chair for the Municipal Year 2014/15.

3 Next Steps

3.1 Information on the appointment of the Committee’s Chair and Vice-Chair will be made available to all interested parties and published on the North East Combined Authority’s website.

4 Potential Impact on Objectives

4.1 This appointment will help the Committee to discharge its functions.

5 Finance and Other Resources

5.1 There are no direct financial or resource implications for the Authority in relation to the appointment of the Chair and Vice-Chair of the Committee.

6 Legal

6.1 The appointment of Chair and Vice Chair of the Committee complies with the requirements under the Constitution of the Authority.

7 Other Considerations

7.1 Consultation/Community Engagement
The proposal set out in this report is the result of the decision of the Leadership Board which includes representatives of the seven constituent Councils.

7.2 Human Rights

There are no specific human rights implications arising from this report.

7.3 Equalities and Diversity

There are no specific equality and diversity implications arising from this report.

7.4 Risk Management

There are no specific risk management implications arising from this report.

7.5 Crime and Disorder

There are no specific crime and disorder implications arising from this report.

7.6 Environment and Sustainability

There are no specific environment and sustainability implications arising from this report.

8 Background Documents

8.1 The Durham, Gateshead, Newcastle upon Tyne, North Tyneside, Northumberland, South Tyneside and Sunderland Combined Authority Constitution April 2014;

The report to the 29 April 2014 meeting of the North East Leadership Board titled “Appointment of Committee Membership (including Appointment of Co-opted Independent Members of the Governance Committee and Appointment of Independent Person), Appointment of Chairs and Vice-Chairs and Appointment of External Auditors”;

The minutes of the 29 April 2014 meeting of the North East Leadership Board;

The report to the 12 June 2014 meeting of the Overview and Scrutiny Committee titled “Appointment of Chair and Vice-Chair”; and

The draft minutes of the 12 June 2014 meeting of the Overview and Scrutiny Committee.
North East Combined Authority

Overview and Scrutiny Committee

9 Links to the Local Transport Plans

9.1 This report has no direct links to the Local Transport Plans.

10 Appendices

10.1 There are no appendices.

11 Contact Officers

11.1 Vivienne Geary, Monitoring Officer.
E-mail address: Viv.Geary@northtynside.gov.uk  Tel: 0191 643 5339

12 Sign off

- Head of Paid Service ✓
- Monitoring Officer ✓
- Chief Finance Officer ✓
North East Combined Authority, Overview and Scrutiny Committee

12 June 2014

Meeting held: Town Hall and Civic Offices, Westoe Road, South Shields, Tyne and Wear, NE33 2RL

Present:

Councillor: Armstrong (Chair)

Councillors: Dillon, Glindon, Graham, A Lower, Maxwell, Meling, Pearson, Stradling, Tyler and Wright

In attendance:

Cllr Daley – Northumberland County Council
Cllr Snowdon – Sunderland City Council

1 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Eagle.

2 DECLARATIONS OF INTEREST

There were no declarations of interest.

3 APPOINTMENT OF CHAIR AND VICE-CHAIR

Submitted: Report of the Monitoring Officer (previously circulated and copy attached to Official Minutes)

The Monitoring Officer introduced the report which invited members to appoint the Chair and Vice Chair for the Municipal Year 2014/15.

Upon a vote it was RESOLVED – That

(i) The appointment of Chair and Vice Chair for the 2014/15 municipal year be deferred pending confirmation of remaining appointments to the Committee by the North East Combined Authority Leadership Board, at its next meeting on 15 July 2014; and
(ii) Councillor Armstrong be appointed Chair for the meeting.

[At this point, Councillor Armstrong took the Chair]
Members then RESOLVED – That following confirmation of remaining appointments by the Leadership Board in July, a further meeting of the Committee be convened to consider the appointment of Chair and Vice Chair for the 2014/15 Municipal year.

4 WORK PROGRAMME

Submitted: Report of the Monitoring Officer (previously circulated and copy attached to Official Minutes).

Members were invited to consider and agree the procedure for determining the work programme for the Committee for the Municipal Year 2014/15.

The Chair commented that there was a need for member authorities to share responsibility for providing support to the Overview and Scrutiny Committee and called on members to consider within their own authorities, the extent of scrutiny officer support that could be provided going forward. It was acknowledged that capacity may vary across authorities.

In considering work programming and support arrangements, a number of key issues were raised, in discussion:-

(i) A member noted that given the current pressure on resources it would not be effective to require scrutiny officers to attend committee meetings and members should seek, as far as possible, to liaise internally with their scrutiny teams to prepare ahead of meetings.

It was proposed that an effective approach may be to establish scrutiny panels/work groups to progress particular areas of work, with scrutiny support being provided by an authority where there was particular expertise.

(ii) A member commented that she felt strongly that scrutiny officers from each authority should be in attendance to support members, to enable them to contribute as effectively as possible to meetings. A member concurred, noting that if there was general support for this approach then this should be facilitated.

(iii) It was stressed that the Committee would require appropriate officer support to carry out its remit effectively and it was hoped that Chief Officers would take this on board in developing proposals. However, it was noted that this would not preclude members from also seeking guidance internally from their own scrutiny functions.

(iv) P Melia, Chief Executive, North Tyneside Council, welcomed members’ views and confirmed that it was recognised that there was a need to develop appropriate support arrangements for the Committee. He undertook to feedback comments to the Chief Executives’ Group to inform their discussion, noting that an initial report on support arrangements for all committees had already been received and the matter was under consideration.

Members were informed that in determining support requirements there was a need to understand how the Committee’s work programme would develop around that of the Combined Authority. P Melia explained that there would be further consideration of this issue by the Chief Executive’s Group, as well as
consultation with scrutiny officers and a report would be brought back to the Committee on proposals for work programming and support arrangements. In response to a query from the Chair, officers indicated that it was unlikely that proposals would be available by the next Leadership Board meeting on 15 July 2014.

(v) A member stressed that committee members should ultimately determine the approach to working arrangements that should be followed, taking into consideration the Combined Authority’s work programme, availability of resource and number of meetings.

The Chair reiterated the need for appropriate support to be provided to the Overview and Scrutiny Committee from across authorities. He welcomed P Melia’s undertaking to refer members’ comments to the Chief Executive’s Group with a view to proposals being brought back to the Committee for consideration.

RESOLVED - That

(i) Members’ comments on Committee support arrangements and work programming be noted and referred to the Chief Executives’ Group to inform ongoing discussion; and

(ii) An update report on the Committee work programme and support arrangements be brought to the next meeting, with a view to final proposals being considered by the Committee at its’ meeting in September.

Committee members were requested to return scrutiny topic suggestion forms within two weeks. It was confirmed that these would also be emailed to members.

5 DATE AND TIME OF NEXT MEETING

- Tuesday 9 September 2014 at 2pm
- Tuesday 9 December 2014 at 2pm
- Tuesday 10 February 2014 at 2 pm

Venues to be confirmed.

An additional meeting would be arranged (date and time to be confirmed) to consider Chair and Vice Chair appointments for 2014/15 Municipal Year (and possible substitute arrangements).
DATE: 30 July 2014
SUBJECT: Work Programme
REPORT OF: Vivienne Geary, Monitoring Officer

EXECUTIVE SUMMARY
This report follows on from the discussion at the first meeting of the Overview and Scrutiny Committee (“the Committee”) about the work programme for the Committee for the Municipal Year 2014/15. The report summarises the responses received from the initial request for suggestions from Committee members and sets out some potential topic areas for members to consider.

RECOMMENDATIONS
It is recommended that the Committee discusses the suggestions to date and agrees an initial programme of work for the coming months.
1. **Background Information**

1.1 The first meeting of the North East Combined Authority (NECA) Overview and Scrutiny Committee was held on 12 June 2014. In advance of the meeting, Committee members received informal briefings on the role and remit of the NECA and the strategic and economic context of the Strategic Economic Plan, with the aim of encouraging ideas to come forward for the work programme which takes this into account.

1.2 As stated in previous reports, the Committee fulfils a scrutiny role not only in respect of the Leadership Board of NECA, but also the Transport North East Committee (TNEC), the Tyne and Wear Sub Committee of TNEC (TWSC), any other committee, sub committee or joint committee of the NECA, NEXUS, Durham and Northumberland Councils in relation to the discharge of their operational transport responsibilities and also the North East Local Enterprise Partnership insofar as the NECA and undertakes the role of accountable body for the Partnership.

2. **Emerging Work Programme Proposals**

2.1 In order to undertake the scrutiny function effectively, the Committee will need to develop a work programme which recognises that the NECA is a brand new organisation and is still in the early stages of development. On that basis, there is an opportunity to inform the work of NECA as well as holding it, and the decision making bodies referred to above, to account.

2.2 The NECA has agreed that work will be shaped around the following three themes. A member of the Leadership Board is taking responsibility for each theme and will report regularly on progress. The first of these updates was discussed by the Leadership Board at its meeting on 15 July 2014. The full agenda for the meeting can be found on the NECA website at [http://www.northeastca.gov.uk](http://www.northeastca.gov.uk), but for ease of reference the following reports can be found in annex to this report:

- Transport Policy update (Thematic Lead – Cllr N Forbes, Leader, Newcastle City Council)
- Economic Development and Regeneration update (Thematic Lead – Cllr P Watson, Leader, Sunderland City Council)
- Employability, Inclusion and Skills update (Thematic Lead – Cllr G Davey, Leader, Northumberland County Council).
2.3 These three reports set out a number of challenges and give Committee members a broad overview of the work being planned and already undertaken by the NECA. Members may wish to identify some of the issues in these reports and request further briefings to help to narrow down topics for further work.

2.4 Whilst the reports referred to above relate directly to the work of the NECA, following the first meeting of the Committee on 12 June 2014, a suggestion form was circulated to Committee members seeking their ideas for inclusion in the scrutiny work programme. Five responses have been received to date as follows (directly from the proforma):

- **Integrated Transport.** Transport infrastructure leads to prosperity in our economy, a cleaner environment and would improve the wellbeing of residents through cleaner air, less noise and less stress by allowing people who work across our boundaries to leave cars behind. The proposal would be to scrutinise existing initiatives; look at other countries that have solved this problem; encourage more people to make more journeys by other means than by car; promote sustainable travel for everyone; report back on progress and make recommendations.

- **Employment and Transport.** The Committee could look at issues relating to employment and transport and students travelling across boundaries to all colleges and universities to ensure we are enabling opportunities in the future for employment.

- **Rationalisation of ticketing arrangements on public transport.** Bus tickets that do not appear to pass over into other local authority areas. Need to sort out ticketing arrangements to give good value and help with economic prosperity for the area. Also linked with this, help for young people to help with transport costs. Those young people paying adult fares whilst in full time education or unemployed. Making life easier for them in being able to travel to find a job. Better ticketing and offers to our communities. This could lead to more and greater mobility and economic benefits for this discreet area. Clear and simplified ticketing arrangements that are understandable and will help in regeneration of the NECA areas.

- **Understanding the role of NECA and the Committee.** At this stage rather than embarking on in depth scrutiny reviews, it would be more useful that the committee takes time to understand its new role, through a series of overview presentations. Suggest that identification of specific topics is postponed to the new year, and at this stage the Chair of Scrutiny liaise with the Executive Chair and seek advice on areas where scrutiny
can usefully contribute to the policy development process. As NECA has only just been formed, the executive function is still in the process of being developed and the role and work programme defined. At this stage we believe that a series of overview presentations which mirror the remit of the combined authority and the initial programme of the executive would be most useful for the first six to nine months of the scrutiny work programme. This would allow scrutiny members to develop a strong knowledge base on the work of the combined authority, and also allow a period of settling in and getting to know each other for members of the committee. This would then place the committee in a stronger position to undertake a more in depth investigation. Following this initial settling in period, the issue of an in depth scrutiny review topic can be revisited, perhaps early in the New Year. This would give the executive time to consider and liaise with scrutiny regarding potentially useful areas of work.

- **Pothole Project; making our roads better.** There were announcements yesterday concerning monies being awarded to certain local authorities for the millions of outstanding pothole repairs. Unsure if any of the 7 LA's as yet are awarded any of this cash. However it set me thinking that maybe it could be more cost effective and coordinated by working together with a dedicated team. Staff would not be pulled away to deal with other highway issues and could concentrate on a single issue for these essential and timely needed repairs. Using a highly trained team to address pothole issues may lead to longer lasting repairs and a coordinated approach with a dedicated team. This matter is very high on the list of priorities of residents. This could then be developed, if successful, to cover pavement repairs and renewals, and road resurfacing to have crack teams for individual programmes of work.

2.5 Overview and Scrutiny also has a formal role in the NECA constitution in terms of reviewing the Budget proposals for future years. A report on the Budget process and timetable is being drafted for the NECA Leadership Board meeting on 15th September 2014. It is likely that draft proposals will be published in late October for consultation, which will require consideration by Overview and Scrutiny in November/early December to feed into the Budget report that needs to be considered and agreed at the NECA Leadership Board at its meeting on 20th January 2015.

3 **Next Steps**

3.1 In order to develop a cohesive work programme, the Committee may wish to think about programming a range of briefing sessions for the next meeting based on the themes set out above to help members to understand the nature of the work of the NECA and how overview and scrutiny can contribute. The
work programme could then be developed from the issues identified in the discussion.

3.2 In the meantime, Committee members can continue to identify potential areas to be included on the work programme using the proforma. In addition, Committee members may wish to discuss the work of the NECA with the scrutiny committees within their individual councils to encourage joint working and sharing of information.

4 Potential Impact on Objectives

4.1 By formulating a work programme for the Committee, it will ensure that the Committee can properly discharge its functions and play a full role in the policy development of the NECA, Nexus and the NELEP as well as introducing appropriate challenge to decisions taken.

5 Finance and Other Resources

5.1 There are no specific financial implications arising from this report.

6 Legal

6.1 The Constitution of the NECA makes provision for the Committee at its first meeting to agree a work programme and the areas of review and scrutiny. As the NECA has recently been established it has not been possible to identify in advance the areas of review and scrutiny and work is ongoing with Committee members to develop a work programme.

7 Other Considerations

7.1 Consultation/Community Engagement

The proposal set out in this report has not been specifically consulted upon.

7.2 Human Rights

There are no specific human rights implications arising from this report.

7.3 Equalities and Diversity

There are no specific equality and diversity implications arising from this report.

7.4 Risk Management

There are no specific risk management implications arising from this report.
7.5 Crime and Disorder

There are no specific crime and disorder implications arising from this report.

7.6 Environment and Sustainability

There are no specific environment and sustainability implications arising from this report.

8 Background Documents

8.1 The Durham, Gateshead, Newcastle upon Tyne, North Tyneside, Northumberland, South Tyneside and Sunderland Combined Authority Constitution April 2014.

Reports to North East Leadership Board, 15 July 2014.

9 Links to Plans in the Policy Framework

9.1 This report has no direct links to plans in the Policy Framework.

10 Appendices

10.1 None

11 Contact Officers

11.1 Vivienne Geary, Monitoring Officer.
E-mail address: Viv.Geary@northtynside.gov.uk Tel: 0191 643 5339

12 Sign off

- Head of Paid Service  ✓
- Monitoring Officer  ✓
- Chief Finance Officer  ✓
DATE: 30 July 2014

SUBJECT: Support for Overview and Scrutiny

REPORT OF: Monitoring Officer

EXECUTIVE SUMMARY

The purpose of this report is to inform the Committee of the proposed model of support arrangements for the Scrutiny function of the North East Combined Authority proposed on an interim basis.

RECOMMENDATIONS

It is recommended that the Committee note the proposals for support to the Committee as set out in Part 3 of the report.
1 BACKGROUND INFORMATION

1.1 The NECA is required to have an Overview and Scrutiny Committee (“the Committee”) by virtue of the Order creating it.

1.2 The role that an effective scrutiny function plays is to:-

- Provide a ‘critical friend’ challenge to decision makers when appropriate;
- Enable the concerns of the public and local community to be heard;
- Be carried out by individually minded individuals; and
- Drive improvement in public services

1.3 Effective scrutiny is therefore not simply holding the decision makers to account and retrospectively scrutinising their decisions but also wherever possible to assist in policy development and to facilitate an active role in the scrutiny process for external partners and the community.

1.4 To ensure a greater involvement in the scrutiny process by members of the community, it is possible where appropriate to have members of the public and those involved in business, education etc to be co-opted onto the Committee or particular Sub-Committees on a temporary or permanent basis or invited to come before a Committee to give ‘evidence’ very much like a parliamentary Select Committee.

1.5 If this general concept of scrutiny is accepted by the Leadership Board then consideration needs to be given as to the level of support that should be given to the Committee.

2 ELEMENTS TO SCRUTINY

2.1 There are 3 elements to effective scrutiny, namely:-

- Democratic Support
- Policy Support
- Expert Advice

2.2 Democratic services support is currently provided by Newcastle City Council and this is proposed to continue on an interim basis. In providing this support it is recognised that the Committee will not only be involved with the decisions taken by the Leadership Board but also decisions taken by:-
North East Combined Authority

Overview and Scrutiny Committee

- The Transport North East Committee
- The Transport North East Tyne and Wear Sub-Committee
- Any other committee, sub-committee or joint committee of the NECA
- Nexus
- Durham and Northumberland County Councils in relation to the discharge of their transport functions
- North East Local Enterprise Partnership insofar as the role of the NECA as its Accountable Body.

2.3 Policy Officer(s) have an important role to play in the scrutiny process to ensure that the Committee is able to assist with the development, maintenance and review of the plans of the NECA (and those of the other bodies listed at 2.2 above).

2.4 Policy Officer support is important in terms of undertaking research, providing reports, briefings and presentations to the Committee and others both inside the NECA and outside the Authority. The Officer will necessarily manage relationships with external partners, particularly those who will provide expert advice and assistance to the Committee when called upon to do so.

2.5 The extent of the resource required will be dependant on the nature of the work programme developed and the support sought in particular by the Leadership Board. It is therefore appropriate for the extent of the resource required to be kept under review until the workload of the Committee can be more accurately assessed.

2.6 For the work of the Committee to be effective in terms of the development of the plans for the NECA and the others mentioned in 2.2, it will undoubtedly be necessary for the Committee to call upon individuals or representatives or organisations that have particular expertise in a particular area to assist it, including officers providing professional advice to NECA and its committees.

2.7 The Order creating the Authority enables the Committee to invite ‘other persons’ to attend before it and such other persons would of course include ‘experts’.

2.8 Such experts could attend before the Committee to give ‘evidence’ in the same way as Parliamentary Select Committees. Although such individuals cannot be compelled to attend before the Committee such advice and guidance would enable the Committee to support the NECA on the development of plans that will lead to better informed decisions by the Authority’s decision making bodies.

2.9 In addition it is possible for the Committee to commission pieces of work. Such work could be undertaken by appropriately experienced and
knowledgeable officers from within the Constituent Authorities, the NELEP, educational establishments or from other public or private sector bodies. Independent expert advisers must be agreed by the Leadership Board however.

3. Proposals

3.1 As the Scrutiny Work Programme is currently continuing to be developed, on an interim basis it is proposed that the current Democratic Support arrangements through Newcastle City Council continue. In the short term, Newcastle City Council can commission papers for O&S from the most appropriate lead officer and provide co-ordination and Quality Assurance, in line with the support currently being provided to other committees of the NECA. Once the Chair of the Committee has been selected, it is proposed that Policy Support is led by the Chair’s Authority, supported by the resources available in other Constituent Authorities.

4 POTENTIAL IMPACT ON OBJECTIVES

4.1 Appropriate support provided to the Committee will enable, as far as possible, that effective policy development and scrutiny of decision-making is undertaken.

5 FINANCE AND OTHER RESOURCES

5.1 The introduction of Policy Support from another Authority will impact on the supplying Authority’s resources but this has been acknowledged by the Chief Executives of the Constituent Authorities. Continuing with current democratic services arrangements within Newcastle City Council does not change the resource provision.

6 LEGAL

6.1 The Order establishing the NECA, namely The Durham, Gateshead, Newcastle upon Tyne, North Tyneside, Northumberland, South Tyneside and Sunderland Combined Authority Order 2014 requires the NECA to have an Overview and Scrutiny Committee. The Order sets out who may and may not be a member of the Committee but is of course silent on the supporting arrangements for the Committee. This is a matter for each Combined Authority.

7 OTHER CONSIDERATIONS

7.1 Consultation/Community Engagement

Not applicable.
7.2 Human Rights
There are no specific human rights implications arising from this report.

7.3 Equalities and Diversity
There are no specific equalities and diversity implications arising from this report.

7.4 Risk Management
There are no specific risk management implications arising from this report.

7.5 Crime and Disorder
There are no specific crime and disorder implications arising from this report.

7.6 Environment and Sustainability
There are no specific environment and sustainability implications arising from this report.

8 Background Documents
8.1 The Minutes of the Leadership Board meeting held on 29 April 2014

9 Links to the Local Transport Plans
9.1 None.

10 Appendices
10.1 None.

11 Contact Officers
11.1 Vivienne Geary Viv.Geary@northtyneside.gov.uk Tel: 0191 643 5466

12 Sign off
- Head of Paid Service ✓
- Monitoring Officer ✓
- Chief Finance Officer ✓
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